# PChome Group Company Overview 

 Taiwan's Leading e-Commerce Group
## PChome



No. 1 B2C Shopping Website

No.1 C2C Marketplace

No. 1 Online Payment Service



PChome
PChome（10y
Merchandise Sales Margin


## Advertisement＋Commission

C2C Pro Seller


Advertisement＋Commission＋Logistics

C2C Casual Seller

## （1）5 <br> 田人雷易

20．3
［Free Model］

Payment
PChomePay Handling Fee＋System Integration Fee


PChome ${ }^{\text {ornter }} 24 \underline{\underline{\underline{h}}}$ 購物
SKU: 2,000,000 in stock
\# of warehouse: 7
Total warehouse capacity : 210,000 $\mathbf{M}^{2}$
24 hr delivery guarantee ( $\$ 100$ if late)
Taipei City 6hr delivery

## 

SKU: Over 3,000,000
Suppliers : Over 6,000
Ship from suppliers to customers
Delivery time: 2-4 days

## Our B2C Consignment Model



PChome 24h fulfillment warehouse

## Now we have total 7 warehouses



Sustained increase in SKUs


PChome 24h shipped 2,000,000 products across Taiwan


SKU: Over 2,000,000 in słock
Total Warehouse area: $210,000 \mathrm{~m}^{2}$ (Data as of May 2017)


B2C Revenues
(in millions of TWD)



## 2010-2017 / 3C vs N3C Sales

The increase of 3 C sales proportion is mainly from higher-than-expected smartphone sales




No. 1 in Taiwan

## Biggest marketplace in Taiwan

STORE PCstore：
商店街！


50，000 vendors till today， grows above 100\％

Over 320 million listings
150 millions users


個人賣場 960.03

## Ruten：

2016 GMV exceeds NT\＄250 billion

## Personal Store：

More than 6 million monthly transactions＊

PChomé

## Ruten 2016 GMV NTD 255Bn



## Free Model Marketplace－Personal Store PChomé



Listing Fee
Credit Card Processing Fee

Final Value Fee
Convenience Store Delivery Fee
Withdrawing Fee
$\checkmark$ Transaction number grows 800 times
$\checkmark$ More than 170 million listings
$\checkmark 1.5$ million LIKEs on Facebook Fans Page
$\checkmark 2.7$ million members for LINE official account
$\checkmark$ Convenience Store delivery via 8，200 stores


## Personal Store 2017 Timeline




- In-APP Messaging function launched
- 1,000,000 LIKEs on FB fans page
- Free Line stickers launched
- Re-usable coupon released
- CVS \$0 free shipping
- Free ice cream for CVS shipping



## Payment <br> 

## Largest Online Payment Service in Taiwan PChomé

## PChomePay支付連

4.9 millions users

Over 86 million products
Support 13 banks express payment
Provide 30 credit cards pay in full and 18 credit cards installment of 3－12 periods
Connected with 4 major convenience stores brands with more than 10k stores
Offer T－Cat logistics \＆COD service


## PChome Pi



## Pi 行動錢包

－Scheme ：Mobile Payment with credit card
－\＃of Downloads ：More than 150k
－Service Scope：
$\checkmark$ Convenience Store $\checkmark$ Hospital
$\checkmark$ Parking Fee $\checkmark$ Donation
$\checkmark$ Food Delivery

## 2018 Business Develop Plan



MOBILE


LOYALTY PROGRAM


BRAND


FUNDAMENTAL

## Financial Update

## 2017 vs 2016 Q3 Income statement (IFRS-consolidated)

| IFRS-Consolidated |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NTD :000 | 2017 3Q | \% | 2016 3Q | \% | Variance | 2017 YTD | \% | 2016 YTD | \% | Variance |
| Revenue | 7,298,823 | 100.0\% | 6,334,033 | 100.0\% | 15.2\% | 21,080,016 | 100.0\% | 19,104,836 | 100.0\% | 10.3\% |
| Gross Margin | 1,105,422 | 15.1\% | 1,087,657 | 17.2\% | 1.6\% | 3,343,025 | 15.9\% | 3,278,065 | 17.2\% | 2.0\% |
| Operating Expense | 1,200,835 | 16.5\% | 855,190 | 13.5\% | 40.4\% | 3,048,721 | 14.5\% | 2,449,275 | 12.8\% | 24.5\% |
| marketing Expense | 1,063,834 | 14.6\% | 674,272 | 10.6\% | 57.8\% | 2,585,349 | 12.3\% | 1,899,218 | 9.9\% | 36.1\% |
| Administration expense | 66,854 | 0.9\% | 111,165 | 1.8\% | -39.9\% | 253,077 | 1.2\% | 349,308 | 1.8\% | -27.5\% |
| $R \& D$ expense | 70,147 | 1.0\% | 69,753 | 1.1\% | 0.6\% | 210,295 | 1.0\% | 200,749 | 1.1\% | 4.8\% |
| Operating Income | $(95,413)$ | -1.3\% | 232,467 | 3.7\% | -141.0\% | 294,304 | 1.4\% | 828,790 | 4.3\% | -64.5\% |
| Net non-operating income | $(1,118)$ | 0.0\% | 1,145 | 0.0\% | -197.6\% | 5,640 | 0.0\% | 16,946 | 0.1\% | -66.7\% |
| Net income before tax | $(96,531)$ | -1.3\% | 233,612 | 3.7\% | -141.3\% | 299,944 | 1.4\% | 845,736 | 4.4\% | -64.5\% |
| Net income after tax | $(134,638)$ | -1.8\% | 184,302 | 2.9\% | -173.1\% | 183,942 | 0.9\% | 666,252 | 3.5\% | -72.4\% |

## 2017 vs 2016 Q3 Income statement (IFRS-unconsolidated)

IFRS-unconsolidated

| NTD :000 | 2017 3Q | \% | 2016 3Q | \% | Variance | 2017 YTD | \% | 2016 YTD | \% | Variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 6,729,577 | 100.0\% | 5,586,415 | 100.0\% | 20.5\% | 19,218,904 | 100.0\% | 16,762,076 | 100.0\% | 14.7\% |
| Gross Margin | 979,761 | 14.6\% | 897,659 | 16.1\% | 9.1\% | 2,900,631 | 15.1\% | 2,675,554 | 16.0\% | 8.4\% |
| Operating Expense | 800,416 | 11.9\% | 706,404 | 12.6\% | 13.3\% | 2,298,284 | 12.0\% | 2,018,845 | 12.0\% | 13.8\% |
| Operating Income | 179,345 | 2.7\% | 191,255 | 3.4\% | -6.2\% | 602,347 | 3.1\% | 656,709 | 3.9\% | -8.3\% |
| Net non-operating income | $(175,842)$ | -2.6\% | 12,765 | 0.2\% | -1477.5\% | $(202,701)$ | -1.1\% | 77,104 | 0.5\% | -362.9\% |
| Net income before tax | 3,503 | 0.1\% | 204,020 | 3.7\% | -98.3\% | 399,646 | 2.1\% | 733,813 | 4.4\% | -45.5\% |
| Net income after tax | $(14,511)$ | -0.2\% | 169,682 | 3.0\% | -108.6\% | 325,692 | 1.7\% | 619,628 | 3.7\% | -47.4\% |


| ASSET | 2017.9.30 |  | 2016.9.30 |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 8,205,275 | 76 | 7,812,028 | 78 | 393,247 | 5.0 |
| Notes receivable, net | 2,611 | 0 | 2,593 | 0 | 18 | 0.7 |
| Accounts receivable, net | 275,190 | 3 | 352,171 | 4 | $(76,981)$ | -21.9 |
| Other receivables | 357,135 | 3 | 242,921 | 2 | 114,214 | 47.0 |
| Inventories, net | 731,347 | 7 | 507,888 | 5 | 223,459 | 44.0 |
| Other financial assets-current | 305,691 | 3 | 319,011 | 3 | $(13,320)$ | -4.2 |
| Other current assets | 80,773 | 1 | 64,023 | 1 | 16,750 | 26.2 |
| CURRENT ASSET | 9,958,022 | 92 | 9,300,635 | 93 | 657,387 | 7.1 |
| NON-CURRENT ASSET | 829,586 | 8 | 667,174 | 7 | 162,412 | 24.3 |
| TOTAL ASSETS | 10,787,608 | $\underline{100}$ | 9,967,809 | 100 | 819,799 | 8.2 |
| TOTAL LIABILITIES \& STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| CURRENT LIABILITIES | 5,043,574 | 48 | 4,112,890 | 42 | 930,684 | 22.6 |
| NON-CURRENT LIABILITIES | 23,456 | 0 | 13,488 | 0 | 2,439 |  |
| TOTAL LIABILITIES | 5,067,030 | 47 | 4,126,378 | 41 | 940,652 | 22.8 |
| Common stock | 1,171,595 | 10 | 1,103,161 | 10 | 68,434 | 6.2 |
| Capital surplus | 2,507,459 | 23 | 2,497,037 | 25 | 10,422 | 0.4 |
| Legal reserve | 404,535 | 4 | 327,935 | 3 | 76,600 | 23.4 |
| Special reserve | 2,781 | 0 | 4,271 | 0 | $(1,490)$ | -34.9 |
| Retained earnings-unappropriated | 944,609 | 8 | 1,170,112 | 11 | $(225,503)$ | -19.3 |
| Exchange differences on translation of foreign operations | $(3,645)$ | -0 | $(2,360)$ | -0 | $(1,285)$ | 54.4 |
| Total owners' equity attributable to equity holders of the parent company | 5,027,334 | 46 | 5,100,156 | 50 | $(72,822)$ | -1.4 |
| Non-controlling Interest | 693,244 | 6 | 741,275 | 7 | $(48,031)$ | -6.5 |
| TOTAL STOCKHOLDERS' EQUITY | 5,720,578 | 53 | 5,841,431 | 59 | $(120,853)$ | -2.1 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | $\underline{10,787,608}$ | 100 | $\underline{\underline{9,967,809}}$ | 100 | 819,799 | 8.2 |

Thank you!!

